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January 2020

To Whom It May Concern:

Our Better Than Milk liquid beverages are formulated using a proprietary recipe with carefully selected ingredients. Our manufacturing facility follows Good Manufacturing Practices, including allergen control, to ensure that our products meet label claims. Our and our control processes include:

- Formula Control – use of validated recipes and qualified ingredients sourced from approved vendors.
- Ingredient and Supplier Qualification - each ingredient and sub-ingredient is evaluated; vendors must provide product specifications, allergen management plans, and appropriate documentation to demonstrate that their products and practices meet our requirements.
- Allergen Profile Review – only carefully selected ingredients, that conform to our free from animal derived ingredients profile, are permitted for use in our products.
- Incoming Ingredient Identity Checks – documentation for each lot must be provided with each shipment to confirm that only qualified ingredients sourced from approved vendors are accepted into the facility.

Further, not only is our facility free from dairy, fish, and shellfish derived ingredients, our Better Than Milk liquid beverages are produced on equipment that is not shared with any animal derived ingredients. Therefore, we are confident that our Better Than Milk liquid beverages are suitable for vegan diets.

If you have any additional questions, please do not hesitate to contact me.

Sincerely,

A handwritten signature in black ink, appearing to read "Kathie Borkowski".

Kathie Borkowski  
Vice President Operations  
201 – 226 -3165